To: Greaves, Holly[greaves.holly@epa.gov]

Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Konkus, John[konkus.john@epa.gov];

Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Brown, Byron[brown.byron@epa.gov]

From: Jackson, Ryan

Sent: Wed 3/15/2017 5:43:06 PM

Subject: Re: EPA First Draft Budget Talkers

Are we positive about 2016? **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Ryan Jackson Chief of Staff U.S. EPA (202) 564-6999

On Mar 15, 2017, at 1:12 PM, Greaves, Holly <greaves.holly@epa.gov> wrote:

Hi all, please see attached for the first draft budget talkers Lincoln put together, with help from the team. These are ready to go to JP unless you have further comments. Please let us know by 2:00.

Thanks,

Holly

<EPA Budget Talkers.docx>

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Greaves, Holly[greaves.holly@epa.gov]

From: Jackson, Ryan

Sent: Wed 3/15/2017 5:08:19 PM

Subject: Re: Message to AA's about Budget

By the way, this experience is something else.

Ryan Jackson Chief of Staff U.S. EPA (202) 564-6999

On Mar 15, 2017, at 1:03 PM, Dravis, Samantha < dravis.samantha@epa.gov > wrote:

Great. Let me know if I can help you in any way here, but sounds like you have it under control.

From: Jackson, Ryan

Sent: Wednesday, March 15, 2017 1:02 PM

To: Dravis, Samantha <<u>dravis.samantha@epa.gov</u>>
Cc: Greaves, Holly <<u>greaves.holly@epa.gov</u>>
Subject: Re: Message to AA's about Budget

Yes. I just spoke to holly.

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

On Mar 15, 2017, at 12:00 PM, Dravis, Samantha < dravis.samantha@epa.gov > wrote:

RJ: Just to clarify – do you have any time in your schedule today while you are on the ground that would allow you to do a call with Mike Flynn and the AA's to

Ex. 5 - Deliberative Process

To: Dravis, Samantha[dravis.samantha@epa.gov]; Freire, JP[Freire.JP@epa.gov]; Lyons,

Troy[lyons.troy@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]

From: Jackson, Ryan

Sent: Mon 4/24/2017 1:04:01 AM **Subject:** CR, appropriations, Friday

So Friday at midnight, the Congress will need to pass some form of appropriations bill.

Ex. 5 - Deliberative Process

Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

(202) 564-6999

To: Dravis, Samantha[dravis.samantha@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]

Cc: Ex. 6 - Brittany Bolen personal email

From: Jackson, Ryan

Sent: Wed 3/22/2017 8:41:55 PM

Subject: RE: OP budget

Ex. 5 - Deliberative Process

From: Dravis, Samantha

Sent: Wednesday, March 22, 2017 4:04 PM

To: Greaves, Holly <greaves.holly@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>

Cc: Ex. 6 - Brittany Bolen personal email

Subject: OP budget

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Samantha

Samantha Dravis

Senior Counsel / Associate Adminstrator for Policy

U.S. Environmental Protection Agency

From: Ex. 6 - Administrator Pruitt Calendar Account Location: Administrator's Office

Importance: Normal

Subject: Meeting with Securing America's Future Energy (SAFE)

Start Date/Time:

End Date/Time: Ex. 5 - Deliberative Process

Topic:

Location: Administrator's Office

Staffing: Samantha, Mandy

Attendees: General James T. Conway (Ret.), 34th Commandant of the Marine Corps

Ken Blackwell, Senior Advisor to SAFE

Robbie Diamond, Founder & President, SAFE

Chuck Cunningham, Sr VP for Gov't Affairs and Coalitions, SAFE

Randy Tate, Advisor to SAFE

Requestor and POC: Randy Tate; (703) 222-5894; randy@tatestrategies.com

Note: Scheduled through Don Benton

From:

Department of Justice Location:

Normal Importance:

Subject: Meeting with General Sessions
Start Date/Time: Thur 3/23/2017
End Date/Time: Thur 3/23/2017
Thur 3/23/2017

Location: Ryan's office Importance: Normal Subject: Scheduling Meeting

Subject: Scheduling Meeting
Start Date/Time: Fri 6/2/2017 6:45:00 PM
End Date/Time: Fri 6/2/2017 7:30:00 PM

From: Starfield, Lawrence
Location: WJC-S 3216
Importance: Normal

Subject:Susan Bodine Hearing Prep SessionStart Date/Time:Fri 6/2/2017 3:30:00 PMEnd Date/Time:Fri 6/2/2017 5:30:00 PM

Please do not forward this meeting invite. Thank you.

Importance: Normal Subject **Subject:** Briefing on OMB call

Start Date/Time: Fri 3/3/2017 4:00:00 PM **End Date/Time:** Fri 3/3/2017 4:30:00 PM

Jackson, Ryan From:

Location: 3402 WJC-N Importance: Normal

Subject: Discussion on Chlorpyrifos (pre-brief for the Administrator) **Start Date/Time:** Thur 3/9/2017 7:00:00 PM

End Date/Time: Thur 3/9/2017 7:30:00 PM

Location: 3412 WJC-N **Importance:** Normal

Subject: Conference Call on Scientific Integrity Policy Briefing / Ex. 6 - Personal Privacy Code Ex. 6 - Personal Privacy

Start Date/Time: Tue 5/30/2017 7:30:00 PM **End Date/Time:** Tue 5/30/2017 8:00:00 PM

Location: Administrator's Office

Importance: Normal Subject: Organizational Meeting Start Date/Time: Mon 5/8/2017 1:30:00 PM

Mon 5/8/2017 2:00:00 PM End Date/Time:

Location: Administrator's Office **Importance:** Normal

Subject: Organizational Meeting Start Date/Time: Fri 5/5/2017 1:00:00 PM **End Date/Time:** Fri 5/5/2017 1:30:00 PM

Location: 3402 WJC-N **Importance:** Normal

Subject: Regulatory Reform Task Force Meeting Start Date/Time: Thur 4/13/2017 8:30:00 PM End Date/Time: Thur 4/13/2017 9:00:00 PM

Location: 3402 WJc-N **Importance:** Normal

Subject: Follow-up on Regulatory Agenda
Start Date/Time: Tue 4/4/2017 4:00:00 PM
End Date/Time: Tue 4/4/2017 4:30:00 PM

Location: 3402 WJC-N Importance: Normal Subject: Streamlining Report

Subject: Streamlining Report
Start Date/Time: Mon 4/3/2017 7:45:00 PM
End Date/Time: Mon 4/3/2017 8:15:00 PM

Location: 3402 WJC-N Importance: Normal Subject: Regulatory Agenda

Subject: Regulatory Agenda
Start Date/Time: Thur 3/30/2017 6:30:00 PM
End Date/Time: Thur 3/30/2017 7:00:00 PM

Location: 3402 WJC-N **Importance:** Normal

Subject: Discussion on Budget with Samantha Start Date/Time: Fri 3/24/2017 8:00:00 PM End Date/Time: Fri 3/24/2017 8:30:00 PM

Location: 3402 WJC-N **Importance:** Normal

Subject: Check-In with Samantha and Byron Start Date/Time: Fri 3/24/2017 7:30:00 PM End Date/Time: Fri 3/24/2017 7:45:00 PM To: Dravis, Samantha[dravis.samantha@epa.gov]

From: Jackson, Ryan

Sent: Thur 3/16/2017 12:22:52 AM

Subject: Re: CAFE Op-ed

Big thanks.

Ryan Jackson Chief of Staff U.S. EPA (202) 564-6999

On Mar 15, 2017, at 7:18 PM, Dravis, Samantha dravis.samantha@epa.gov> wrote:

Ok. Give me a few to get to my computer and I will re work it

From: Jackson, Ryan

Sent: Wednesday, March 15, 2017 8:18 PM

To: Dravis, Samantha < dravis.samantha@epa.gov>

Subject: Re: CAFE Op-ed

Ex. 5 - Deliberative Process

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

On Mar 15, 2017, at 7:16 PM, Dravis, Samantha < dravis.samantha@epa.gov > wrote:

Let me re-do it.

Ex. 5 - Deliberative Process

Sent: Wednesday, March 15, 2017 8:16 PM

To: Dravis, Samantha < dravis.samantha@epa.gov >

Subject: Re: CAFE Op-ed

Ex. 5 - Deliberative Process

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

On Mar 15, 2017, at 7:10 PM, Dravis, Samantha dravis.samantha@epa.gov> wrote:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Jackson, Ryan

Sent: Wednesday, March 15, 2017 8:08 PM

To: Dravis, Samantha < <u>dravis.samantha@epa.gov</u>>

Cc: Konkus, John < konkus.john@epa.gov >; Brown, Byron

<<u>brown.byron@epa.gov</u>>; Freire, JP (Hatch) <<u>JP Freire@hatch.senate.gov</u>>;

Ferguson, Lincoln < ferguson.lincoln@epa.gov>

Subject: Re: CAFE Op-ed

Dang it. One moment.

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

On Mar 15, 2017, at 7:00 PM, Dravis, Samantha < dravis.samantha@epa.gov > wrote:

Ex. 5 - Deliberative Process

Sent from my iPhone

On Mar 15, 2017, at 7:58 PM, Jackson, Ryan < jackson.ryan@epa.gov > wrote:I

Guys please hurry and get this get this placed. I was assuming that was done well before now.

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

On Mar 15, 2017, at 6:55 PM, Konkus, John < konkus.john@epa.gov > wrote:

Samantha and Byron: Would you mind please taking a look at the attached op-ed tonight before I send it to USA Today tomorrow?

From: Ferguson, Lincoln

Sent: Wednesday, March 15, 2017 6:13 PM
To: Jackson, Ryan < jackson.ryan@epa.gov>
Cc: Konkus, John < konkus.john@epa.gov>

Subject: CAFE Op-ed

Attached is the updated version of the CAFÉ op-ed with input from JP. Can we get this in from of SP before we release? USA Today is needing it ASAP – but hopefully we can still shoot to get it in this weekend.

Thanks, Lincoln

<LF EDITS Draft CAFE Op-Ed EDITS.DOCX>

To: Konkus, John[konkus.john@epa.gov]

Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Freire,

JP (Hatch)[JP_Freire@hatch.senate.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]

From: Jackson, Ryan

Sent: Thur 3/16/2017 12:22:40 AM

Subject: Re: CAFE Op-ed

Ex. 5 - Deliberative Process

Ryan Jackson Chief of Staff U.S. EPA (202) 564-6999

On Mar 15, 2017, at 6:55 PM, Konkus, John < konkus.john@epa.gov> wrote:

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Thanks, Lincoln

<LF EDITS Draft CAFE Op-Ed EDITS.DOCX>

To: Konkus, John[konkus.john@epa.gov]

Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Cc: Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]

From: Jackson, Ryan

Fri 3/17/2017 1:06:19 AM Sent:

Subject: RE: Draft East Chicago Press Release

EPA Scott Pruitt Letter.pdf

This is the letter and though we are working on other elements, Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Jackson, Ryan

Sent: Thursday, March 16, 2017 8:56 PM **To:** Konkus, John < konkus.john@epa.gov>

Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron
 brown.byron@epa.gov>;

Ferguson, Lincoln ferguson.lincoln@epa.gov> Subject: RE: Draft East Chicago Press Release

I'm sorry. I thought this was Flint for a moment.

We definitely want a quote from Holcomb.

We also have this to release

Ex. 5 - Deliberative Process

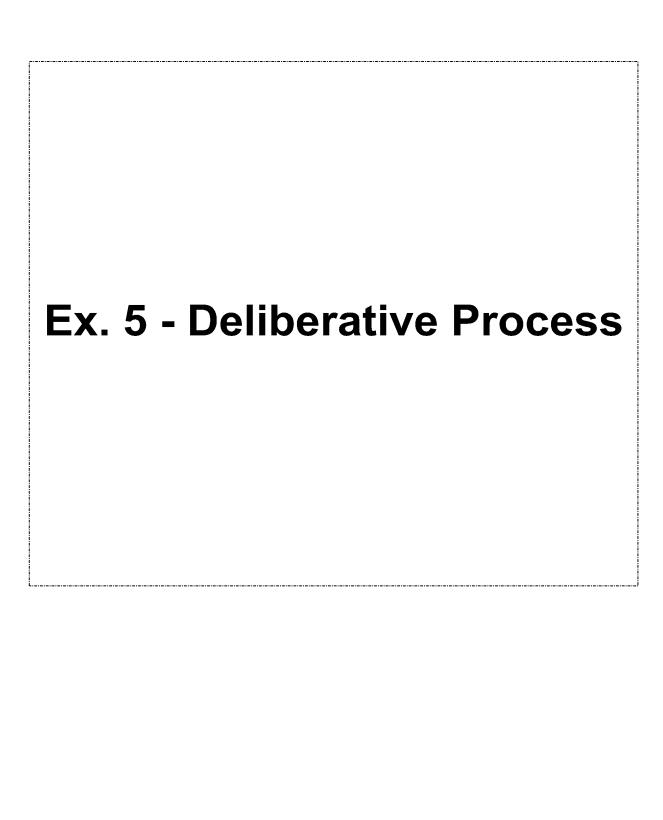
Ex. 5 - Deliberative Process

From: Konkus, John

Sent: Thursday, March 16, 2017 8:24 PM

Cc: Dravis, Samantha <<u>dravis.samantha@epa.gov</u>>; Brown, Byron <<u>brown.byron@epa.gov</u>>; Ferguson, Lincoln < ferguson.lincoln@epa.gov> Subject: Re: Draft East Chicago Press Release 10-4 on hold pending further direction. On Mar 16, 2017, at 8:21 PM, Jackson, Ryan < iackson.ryan@epa.gov > wrote: No. Ryan Jackson Chief of Staff U.S. EPA (202) 564-6999 On Mar 16, 2017, at 12:42 PM, Konkus, John < konkus.john@epa.gov > wrote: They (Region 5) want to send this today...I would prefer to get a quote from the Governor added in... **DRAFT** Ex. 5 - Deliberative Process

To: Jackson, Ryan < <u>jackson.ryan@epa.gov</u>>



March 7, 2017

Mr. Scott Pruitt Administrator U.S. Environmental Protection Agency Mail Code: 1101A 1200 Pennsylvania Avenue, N.W. Washington, D.C. 20460

RE: East Chicago, Indiana, Assistance

Dear Administrator Pruitt:

First and foremost, congratulations on your appointment and thank you for making time to meet with me in Washington during the National Governors Association meetings in late February. We are so pleased to know that you will be a strong partner for us at the EPA as we work on the challenges facing our communities.

I was particularly encouraged by your comments about your intention to provide states greater flexibility to identify and implement local solutions. As a former state official, you understand better than many in Washington how effective state and local leaders can be when freed from onerous oversight. Indiana has an outstanding track record of developing effective strategies by Hoosiers for Hoosiers, and the sentiments you shared during our meeting were certainly most welcomed.

I deeply appreciate your expressed to address the high number of Superfund sites that remain on the register and to make the site in East Chicago one of your first priorities. As I shared with you, the wellbeing of residents living within the East Chicago Superfund Site is one of my highest priorities as governor. For that reason, I issued an emergency disaster declaration for the East Chicago Superfund Site in February.

To ensure we explore all appropriate resources available through our federal partnerships, please consider these requests:

• I invite you and key members of your staff to visit East Chicago and the Superfund Site as soon as your travel schedule permits to meet residents and local officials and learn about how this situation is impacting the lives of Hoosiers who live there.

- I ask that you would please expedite the indoor cleanups of homes with lead and arsenic levels above safe levels. I am referring to Action Memo #5, a necessary step that will facilitate the indoor cleaning of the priority homes in Zones 2 and 3 as soon as possible. The EPA previously indicated that excavation in Zones 2 and 3 will recommence in April, a schedule to which I hope you will adhere.
- I request the allocation of additional EPA funds to the Indiana State Revolving Loan
 Program for the East Chicago lead line replacement project. Further, I request flexibility
 to use the funds for non-traditional purposes, so that we can tailor our response to the
 needs of individual property owners. We also will submit a letter of interest for funding
 from your agency's new Water Infrastructure Finance and Innovation Act Program and
 look forward to discussing the application with your team.
- Finally, with East Chicago Mayor Anthony Copeland, we ask that EPA remediation activities in the Superfund Site are coordinated, whenever possible, to coincide with lead line replacement activities so homes and yards are not disturbed more than once.

All of these efforts will help ensure residents in the Superfund area have safe drinking water and will demonstrate that we are working together to protect the public health of East Chicago residents.

Again, thank you for meeting with me last month. Hoosiers are excited to have a true partner at the EPA. Your warm welcome and willingness to engage thoughtfully and honestly on these important issues means a great deal to me and my team. I look forward to your visit and for the opportunity to further discuss how we can partner in East Chicago and throughout Indiana in the future.

Sincerely,

Eric J. Holcomb

= My acoms

Governor

cc: Mr. Ryan Jackson

Chief of Staff

Mr. Robert Kaplan Regional Administrator USEPA Region 5